HRD 400  Principles of HRE  credit: 3 or 4 Hours.
Study of the basic concepts and practices of education for and about work: its philosophical foundations and historical development, mission and goals, structure and function, curricular areas of emphasis, learner audiences served and settings in which programs are conducted, and issues and trends affecting program change. 3 undergraduate hours. 4 graduate hours.

HRD 401  Training in Business/Industry  credit: 3 or 4 Hours.
Study of the status of education, training and development within business and industry; includes an overview of the systemic process for planning, delivery, and evaluation of training programs; and explores major problems, trends, and issues associated with the field. 3 undergraduate hours. 4 graduate hours.

HRD 402  Business Principles for HRD  credit: 3 or 4 Hours.
Study of essential business understandings, knowledge, and skills required for HRD professionals to interact effectively with others in the business community. 3 undergraduate hours. 4 graduate hours.

HRD 411  Training System Design  credit: 3 or 4 Hours.
Provides instruction and practice in the selection, organization, and preparation of content for instructional programs in business and technical settings. Provides students with a theoretical orientation to instructional design as well as the opportunity to experience the instructional design process as it applies to business and technical settings through the development of instructional materials. 3 undergraduate hours. 4 graduate hours.

HRD 412  Instructional Techniques  credit: 3 or 4 Hours.
Provides a research-based exploration of effective teaching techniques for instructors of business, industry, and community college technical programs. Equip students with a conceptual framework for instruction and provides guidance and experience in the planning, delivery, and evaluation of instruction. 3 undergraduate hours. 4 graduate hours.

HRD 414  Facilitation Skills  credit: 3 or 4 Hours.
Provides an in-depth examination into the body of research of effectively facilitating groups, including the nature of groups, the dynamics of individuals within groups, effective planning, role clarification, identification of intervention points in groups, and effective use of tools and techniques. The theoretical foundations for the course reside in theories of human values, group dynamics, decision-making, communication, managing conflicts, and effective group intervention. Course emphasis is on experiential learning, with students practicing self-reflection and self-directed facilitations. 3 undergraduate hours. 4 graduate hours.

HRD 415  Diversity in the Workplace  credit: 3 or 4 Hours.
Assists educators, as well as trainers and managers in business and industry, to effectively recognize and understand diversity in school and work settings. Activities focus on understanding the nature of diverse populations, their unique learning needs, and potential collaborative efforts between educators and workplace personnel. 3 undergraduate hours. 4 graduate hours.

HRD 440  Work Analysis  credit: 3 or 4 Hours.
The ability to analyze work is a fundamental skill for individuals interested in human resource development. Work analysis is necessary for identifying job standards, designing training programs, performance support systems, evaluating work performance, and perhaps most importantly improving performance. This course will provide students with the opportunity to learn and use range of work analysis techniques and to apply this information in service to an organization. 3 undergraduate hours. 4 graduate hours. Prerequisite: HRD 400 or consent of instructor.

HRD 470  Designing and Evaluating E-Learning Systems  credit: 3 or 4 Hours.
This course surveys and examines models and theories for designing e-learning systems across disciplines and organizations. Particular emphasis is given to topics on designing instructor-led and/or autonomous learning systems for individual learners and for organizations in contemporary technology-enabled environments. In addition, this course covers introductory methodologies for evaluating the efficacy of various e-learning system. The guiding philosophy of the course is that intended learning outcomes by any e-learning system should be achieved through systematic and pedagogically grounded design and evaluation processes while considering various individuals’ and organizations’ needs. 3 undergraduate hours. 4 graduate hours.

HRD 472  Learning Technologies  credit: 3 or 4 Hours.
The course addresses two important needs of educators. First, educators should be aware of recent developments in the area of instructional technology. Second, educators must be able to select, develop, and effectively use appropriate instructional technologies to enhance learning and communication. To meet these needs, this course covers a wide range of instructional technologies that are used for instructional and administrative purposes. Traditional instructional media are considered in the course although significant emphasis is placed on more recent developments that involve the use of the computer and its applications in education. Instructional technologies such as computer-based instruction, computer-based testing, distance learning, interactive video, and intelligent instructional technologies are covered. Through course readings, discussions, and projects, students in the course are expected to gain skills in choosing appropriate instructional technologies, designing effective presentations that rely on those technologies, and properly using instructional technologies to enhance communication with an audience. Same as CI 484. 3 undergraduate hours. 4 graduate hours. Prerequisite: HRD 411 or equivalent course in instructional design.

HRD 474  Evaluating Learning Technology  credit: 4 Hours.
Same as EPSY 474. See EPSY 474.

HRD 475  Project Management for Human Resource Development  credit: 3 or 4 Hours.
Effective project management skills are essential for successful professional development. This course, in particular, studies the basic principles, techniques, and best practices related to managing personnel, time, and resources in education and training projects. Through a variety of learning activities, including case study review and project simulation, students will apply project management concepts and tools in various training and education-related project development. 3 undergraduate hours. 4 graduate hours.
HRD 480  Introduction to eLearning  credit: 3 or 4 Hours.
The course seeks to build foundational knowledge in areas associated
with online teaching and learning and distance education in both higher
education and workplace learning settings. Major areas of interest
include the overview of online teaching and learning strategies, digital
learning system design, digital media for learning, and evaluation
online teaching and learning. 3 undergraduate hours. 4 graduate hours.
Prerequisite: Open to all graduate students.

HRD 490  Issues and Developments in HRD  credit: 3 or 4 Hours.
Special course for experimentation or for seminar on topics not treated
by regularly scheduled courses. Topics vary; consult Class Schedule for
specific section offerings. 3 undergraduate hours. 4 graduate hours. May
be repeated to a maximum of 8 hours.

HRD 491  Professional Skill Development  credit: 3 or 4 Hours.
Designed to teach practitioner-oriented skills in specialized areas of
human resource education. Topics vary; consult Class Schedule for
specific section offerings. 3 undergraduate hours. 4 graduate hours. May
be repeated to a maximum of 8 hours.

HRD 492  Supervised Internship in HRE  credit: 2 or 4 Hours.
While employed in approved cooperating organizations, students observe
the relationship between HRE and organizational performance. 2 or 4
undergraduate hours. 2 or 4 graduate hours.

HRD 495  Special Study & Investigation  credit: 2 or 4 Hours.
Offers opportunity for an individual to study, on or off campus, selected
problems, trends, and new developments or to conduct specialized
investigations for the improvement of instructional programs in areas
related to education and training. 2 or 4 undergraduate hours. 2 or 4
graduate hours. Approved for letter and S/U grading. May be repeated to
a maximum of 8 hours.

HRD 501  The Community College  credit: 4 Hours.
Same as EOL 573. See EOL 573.

HRD 509  Advanced Theories in HRD  credit: 4 Hours.
Provides a reading of advanced texts related to Human Resource
Development from a variety of applied social science disciplines.
Targeted towards doctoral students in the later stage of their course
work who are interested in HRE theory and social science foundations.
Prerequisite: HRD 400, HRD 411, HRD 530.

HRD 517  Community College Program Dev  credit: 4 Hours.
Synthesizes selected sociological, psychological, and epistemological
foundations for curriculum development in education and training;
application of theories from fundamental disciplines to practice in
existing and emerging curricula involving perceptual and psychomotor
learning.

HRD 530  Organization Development  credit: 4 Hours.
Addresses the history, concepts, theories, and techniques of Organization
Development as applied in Human Resource Education; emphasis on
creating, managing, and sustaining system-wide change in public and
private organizations; organized around diagnosis, implementation, and
evaluation of individual, team, and organization-wide interventions.

HRD 531  Quality Process Improvement  credit: 4 Hours.
Examines quality and process improvement philosophies, theories,
and strategies as they apply to the practice of professionals in human
resource education. Based on a critical analysis of the historical
antecedents, theoretical foundations, and empirical research results of
Total Quality Management (TQM) and Continuous Process Improvement
(CPI), students will be able to apply improvement strategies and evaluate
the merits and limitations in public and private settings. Same as
EOL 587.

HRD 532  Strategic HRD  credit: 2 or 4 Hours.
Study of the theories, research, and applications of strategic human
resource development in a variety of organizational settings.

HRD 533  Management of HRD  credit: 4 Hours.
Study of management fundamentals related to planning, organizing,
staffing, leading, and controlling the HRD function in organizations.

HRD 534  Economics of Human Resources  credit: 4 Hours.
Same as LER 545. See LER 545.

HRD 535  Consulting in HRD  credit: 4 Hours.
Analysis of key elements of consulting in the human resource
development profession. Emphasis is placed on subject matter expertise,
consulting skills, marketing, organization, business management,
communication, and life/work balance. The course examines both the
internal and external consulting practices. Issues of education and
training of consultants for work in industry, business, government, and
non-profit sectors are covered in detail.

HRD 536  International HRD  credit: 4 Hours.
Course is designed to provide insights into international HRD at macro
and micro levels. Course will cover: cross-cultural issues in international
HRD; design and delivery of international HRD programs; HRD practices
and programs in different regions of the world; national HRD programs;
expatriate training and training in multinational corporations.

HRD 540  Learning on the Job  credit: 4 Hours.
Research and practice suggest that individuals learn most of what they
know and can do while on-the-job, not in a corporate classroom or some
other formal learning setting. This seminar will provide opportunity to
examine the literature on this topic and consider how they also might
contribute to the literature through their own research. The seminar will
also provide the opportunity to experience how to design a workplace
learning system, such as structured on-the-job training. Prerequisite:
HRD 400 and HRD 411 or consent of instructor.

HRD 550  Adult & Professional Education  credit: 4 Hours.
This course takes a broad look at the philosophy, theory, research, and
practice of adult education, along with additional considerations for
the development of professionals. The broad perspective includes the
social, cultural, and political factors that affect the research, planning,
development, and implementation of adult education. You may explore
the major adult learning theories, the practice of adult education, and the
aims and challenges of professional education that match you scholarly
and practical interests.

HRD 572  e-Learning Ecologies  credit: 4 Hours.
An examination of emerging environments of e-learning, some setting
out to emulate the heritage social relationships and discourses of the
classroom, others attempting to create new forms of learning. Aims
to push the imaginative boundaries of what might be possible in e-
learning environments. Explores the ways in which assessments can be
constructed and implemented which are integral to the learning process,
with the assistance of today’s new media, ‘big data’ and other information
technologies. 4 graduate hours. No professional credit.

HRD 575  Innovation in E-Learning  credit: 4 Hours.
Designed to provide an in-depth look at ongoing innovations in Web-
based electronic technologies that can be used to deliver e-Learning
content and to enhance learning experiences in e-Learning environments.
Students will acquire and synthesize advanced content knowledge and
critically review research on ongoing innovations that are integrated
with targeted content in today’s eCommunication and e-Learning
environments. Prerequisite: Open to all graduate students.
HRD 580 Disciplined Inquiry in Education credit: 4 Hours.
Provides an analysis and synthesis of disciplined inquiry in human resource education including an historical perspective, formulation of the research process, and the utilization and communication of research.

HRD 585 Program Evaluation credit: 4 Hours.
Theory and techniques of evaluation in cognitive, affective, and psychomotor domains at different educational levels and settings; development and analysis of activities and instruments for students and program evaluation, follow-up studies, and interpretation of results for self-evaluation and for administrative decision making.

HRD 590 Seminar for Advanced Students credit: 0 to 8 Hours.
Seminar open to persons who have been admitted for doctoral study in human resource education. Approved for letter and S/U grading. May be repeated to a maximum of 8 hours.

HRD 592 Special Topics in HRE credit: 4 Hours.
Introduction to significant problems, points of view, and trends in the field; explores significant research relating to organization, content, and techniques. Topics vary; consult Class Schedule for specific section offerings. May be repeated with approval.